



Achieving usable security in a project driven industry

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Jan Lühr

- B. Sc., Computer Science
- Senior Software Engineer & Architect
- anderScore since 2007
- Focus
 - Software Development
 - Pragmatic Architect
 - Build- and Deployment engineering
 - Network- and Security Techniques
 - IT-Trainer
 - Java, JavaScript, Ruby
- Misc.



Introducing the company I work for

1. WHAT ARE WE DOING AT ANDERSCORE?

Facts

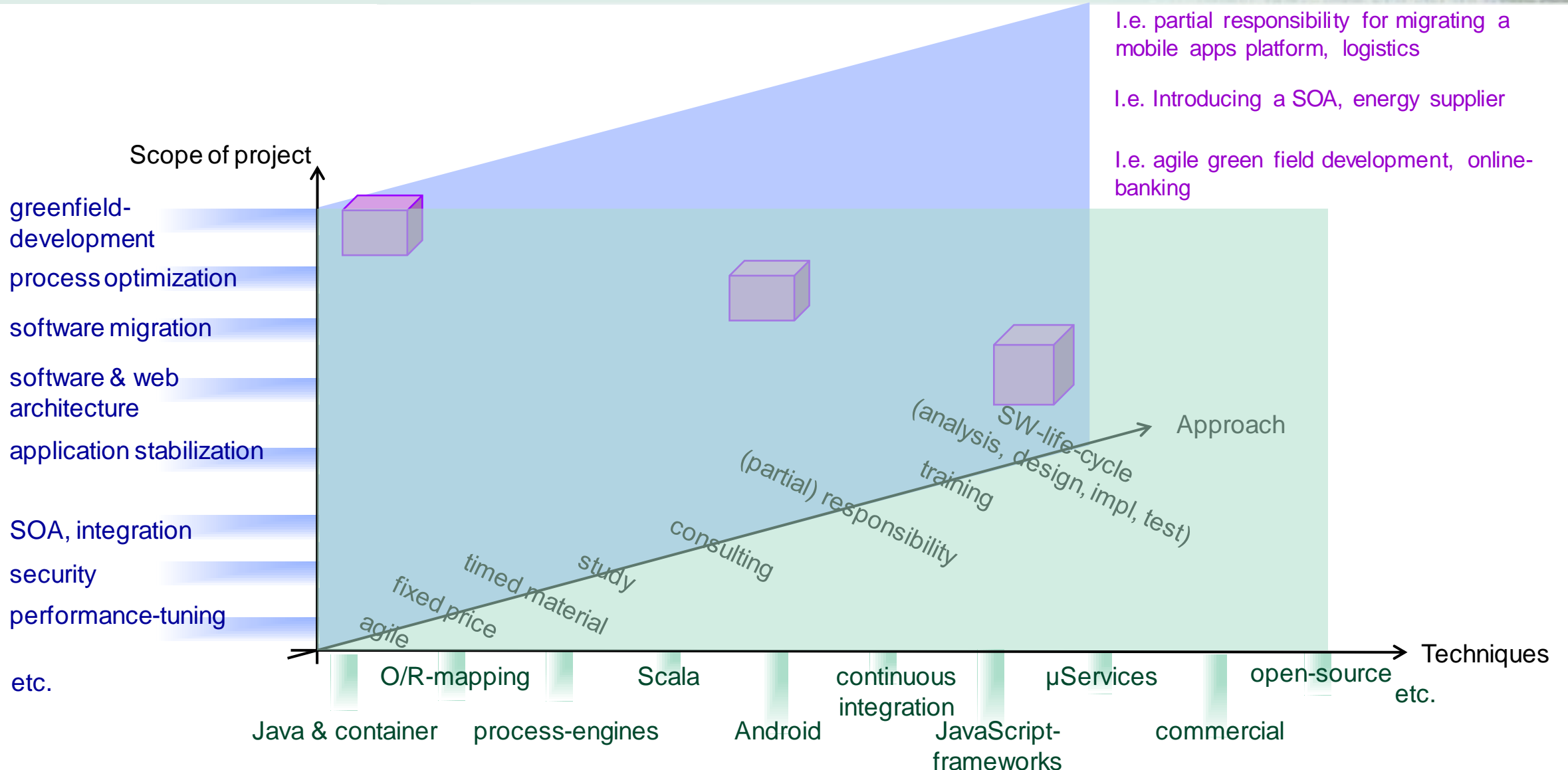
- Founded: 2006
- Owner-managed (GmbH)
- Office: Cologne, Germany
- Employees
 - ~ 20 internal
 - ~ 70 external (contacts; freelancers)
- > 10 partner companies
- > 20 major customers (enterprises)

Focus

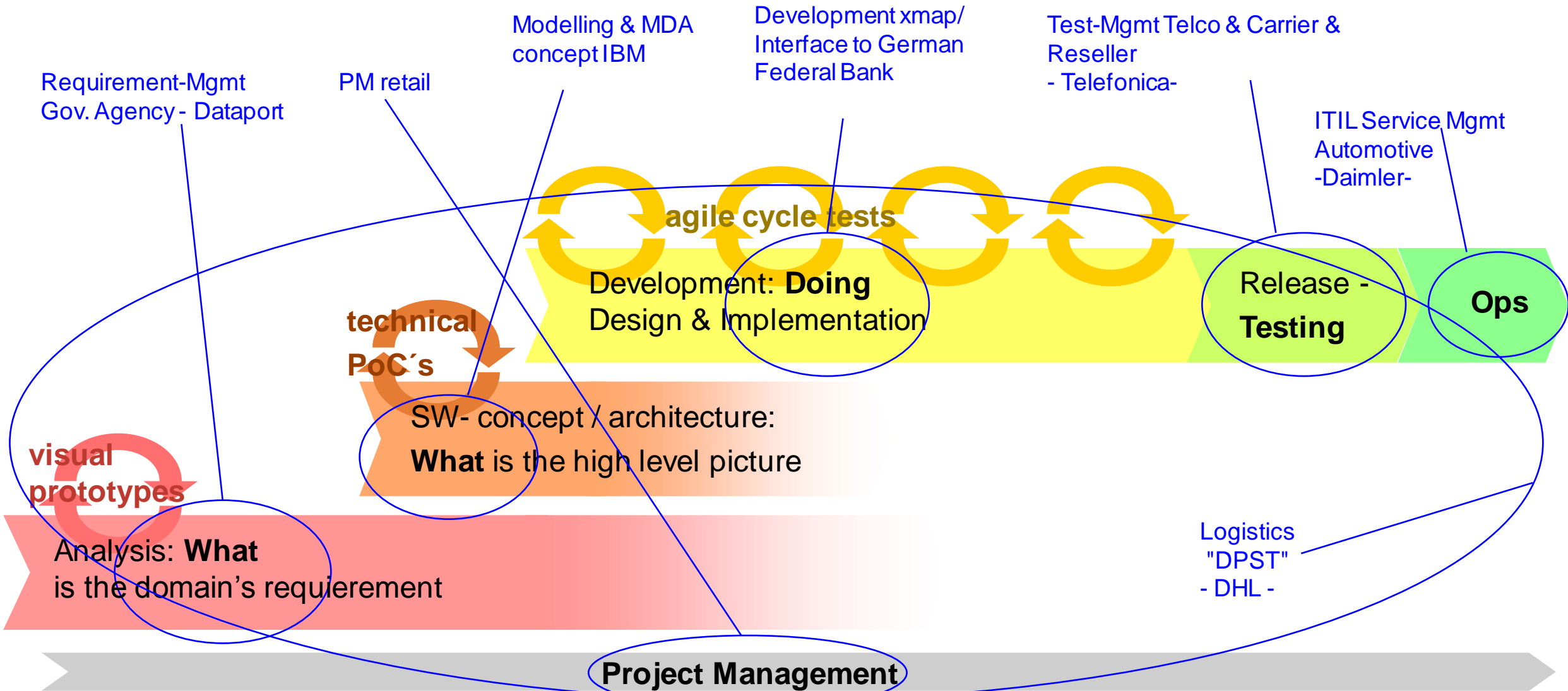
- Customer specific software development
- Pragmatic, agile approach
- Mobile apps & web applications
- Technique: Java
- Business process automation
- Software and systems migration
- Software and security audits



1. Our Service Offering



1. Service Offering: Software Life Cycle



How do we do it - our methodology

2. PROJECT DRIVEN SOFTWARE ENGINEERING

2. Software Engineering Project 101

1. We're **not selling a box** / software product / platform
2. Software Engineers: hired to **implement a business case**.
Domain people know what's needed
– but can hardly specify it on their own
3. Projects have **end-dates**, a **predefined scope**:
2-12 people working as an ad-hoc team for 3-36 months (typically)
4. Functionality: given by **formal requirements** -
split into tasks (0.5 – 5 person-days),
5. A **plan** defines deadlines, task order, milestones, cycles, ...

i.-Cc	Vorgangsname	Anfang	Tage	Stellen	i.	Jun '10				Jul '10					
						07.	14.	21.	28.	05.	12.	19.	26.		
30	5	Teil-2: Pilot-1 Tool Implementierung	28.04.10	17.08.10	130	Implementierung									
31	5.1	Inhaltl. Analyse Tool-Teilprogramme	28.04.10	11.05.10	14										
32	5.2	Richtlinien vereinbaren+ vorgeben	30.04.10	30.04.10	2										
33	5.3	Optimierungsansätze	03.05.10	19.05.10	18										
41	5.4	Persistenz, O/R-mapping	20.05.10	27.05.10	3										
42	5.5	Tool architektonisches Grundgerüst	24.05.10	07.06.10	15										
43															
44	5.6	Cycle-1	08.06.10	22.06.10	20										
45	5.6.1	story Ansparpläne	08.06.10	22.06.10	10										
46	5.6.2	story Entnahmepläne	08.06.10	22.06.10	6										
47	5.6.3	BS An/ Abmelden an Datenbank	08.06.10	22.06.10	1										
48	5.6.4	BS Einträge in der Hinweis- und Fehle	08.06.10	22.06.10	2										
49	5.6.5	Review-1	22.06.10	22.06.10	1										
50	5.7	Cycle-2	22.06.10	06.07.10	21										
51	5.7.1	story Entnahmepläne cont´ed	22.06.10	06.07.10	4										
52	5.7.2	story Zeichnungen Laufzeitfonds	22.06.10	06.07.10	5										
53	5.7.3	BS Datumsberechnungen	22.06.10	06.07.10	5										
54	5.7.4	BS Ermittlung von Kursarten	22.06.10	06.07.10	3										
55	5.7.5	BS Termin-/ Terminreihenberechnung	22.06.10	06.07.10	3										
56	5.7.6	Review-2	06.07.10	06.07.10	1										
57	5.8	Cycle-3	06.07.10	20.07.10	13										
61	5.9	Cycle-4	20.07.10	03.08.10	22										
68	5.10	Buffer-Cycle	04.08.10	17.08.10	-										
69															
70	5.11	Übergabe	17.08.10	17.08.10	2										
71															
72	6	Installation auf anderer Umgebung	17.08.10	17.08.10	1										
73	7	Einführungsvorbereitung	17.08.10	20.08.10	5										
74	7.1	Vereinbarung Details Abschlußtests	17.08.10	18.08.10	2										
75	7.2	finaler know-how-Transfer	18.08.10	20.08.10	3										

2. SWE Projects Characteristics: Observations & Lessons Learned

1. Requirements change over time

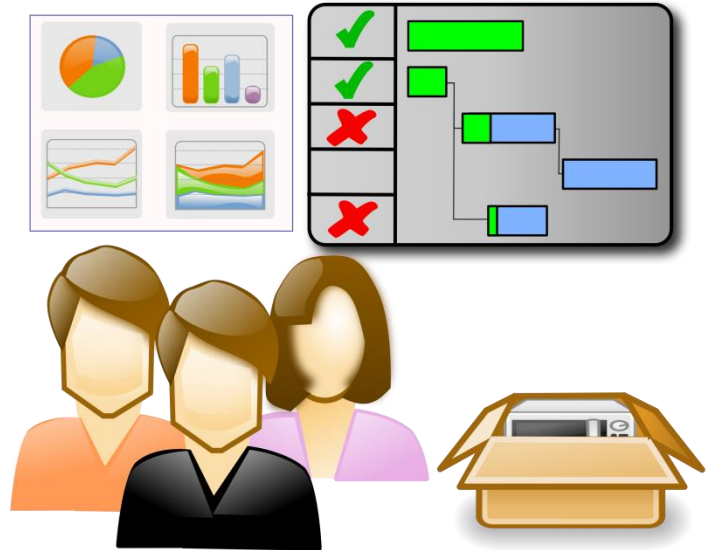
- Iterative re-definition is essential
- Process needed (cycles, meetings)

2. Users must participate actively

- Design, Reviews, Tests
- Key to understanding requirements
- Needed for user acceptance
- User-research: low hanging fruit

3. Ad-hoc teams require methodology

- Formal proceedings (Scrum, Crystal, Kanban, Lean-IT, ...)
- Security: out-of-scope (usually)
- Roles (business analyst, developer, architect, tester, ...)



2. SWE Project: Roles...



Problems, pitfalls & views I've encounter in software engineering projects

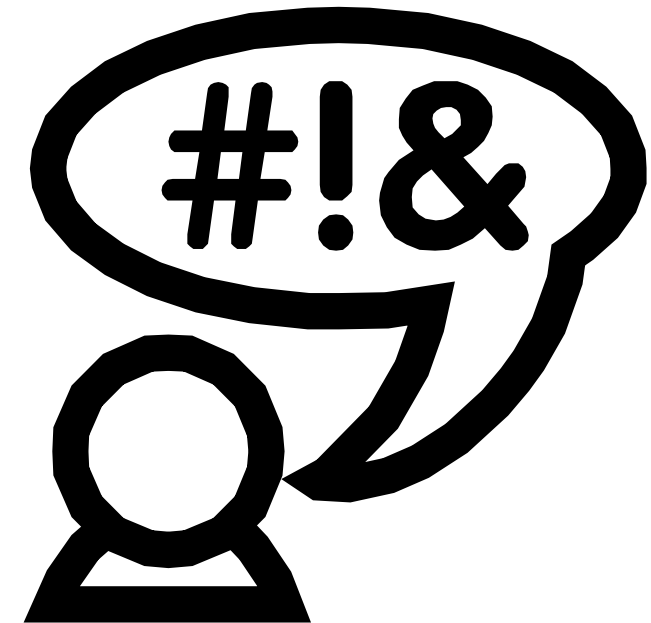
3. SECURITY, USABILITY

3. Definitions

- **Security** (BSI – Bundesamt für Sicherheit in der Informationstechnik):
Confidentiality, availability and integrity

- **Usability** (ISO 9241):
The **effectiveness, efficiency and satisfaction**
with which specified **users** achieve specified **goals**
in particular **environments**.

- **A system is usable secure** if expected users (~ Whitten, Tygar):
 - Are reliably **made aware** of the security tasks they [...] perform
 - Are able to **figure out how to** successfully perform those [...]
 - **Don't make dangerous errors**
 - Are **sufficiently comfortable** with the interface to **continue using** it.



3. Secure Systems – common understanding

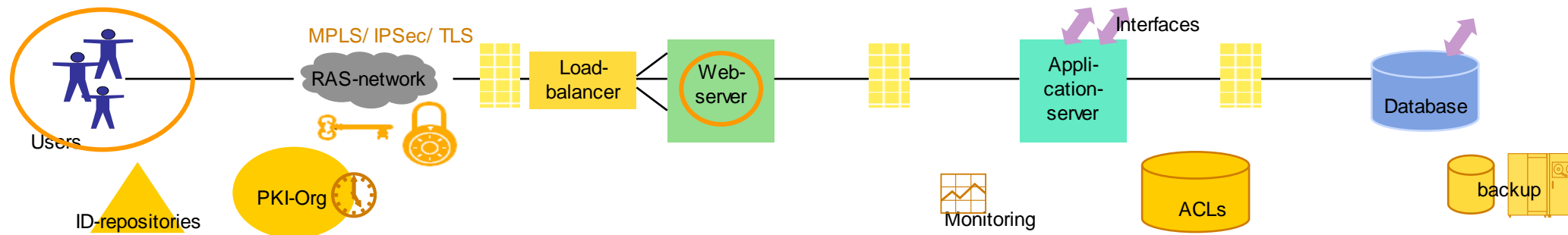
Huge diversity of different aspects:

- ? Signatures, certificates, PKI
- ? IAM, user management, authentication / PKI, authorization
- ? transfer encryption / PKI
- ? timestamping PKI
- ? VPN's
- ? remote access / reverse-proxy-handling/ firewalls / zones (DMZ's)/ intrusion-detection/prevention
- ? Reliability (HW-redundancy, automatic failover, LB, backup & restore, monitoring)
- ? Physical security: constructional, organizational, personnel security layers

Goals (BSI GS):

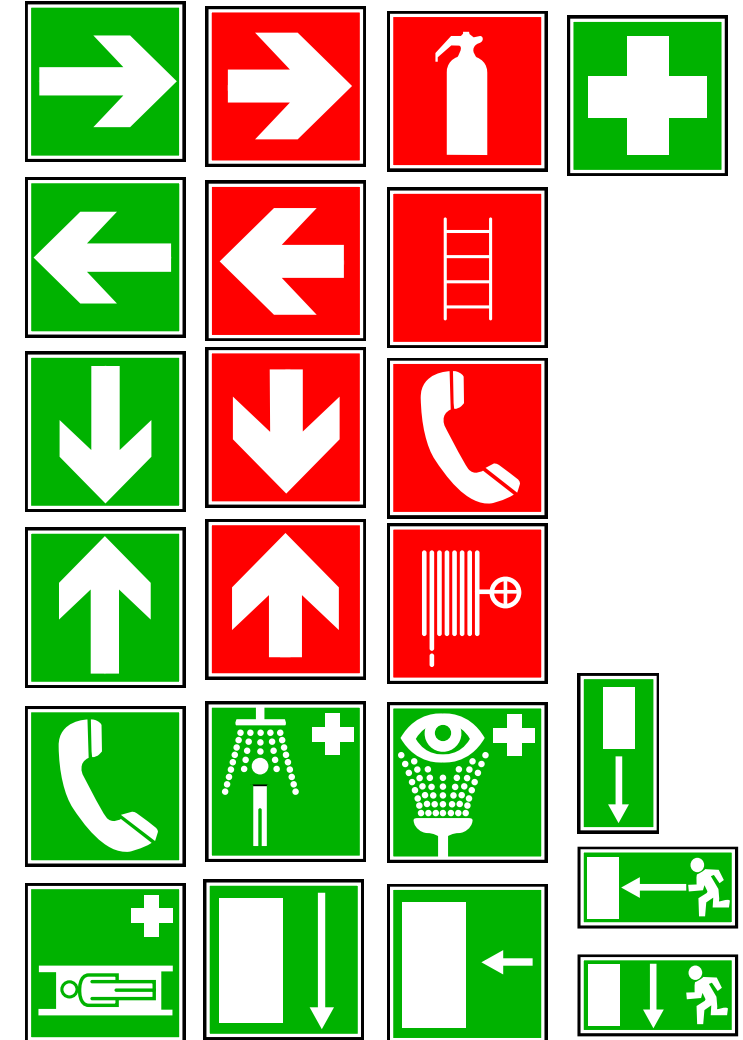
- Availability
- Integrity
- Confidentiality

→ Infrastructure driven



3. Security in SWE – Problematic approach

- Demand: “Has to be secure”
 - Compliance from the security (sometimes: penetration-testing)
 - No detailed non-functional requirements (usually)
- Business Analyst’s / Project managers' perspective:
 - Overarching focus on domain & functional requirements (Scrum, ...)
 - *”Security must not hinder business operations“*
- Developer’s / Architect’s perspective:
 - Automate pen-testing, dependency-checking, etc.
 - Include tools in build / delivery pipelines (continuous integration)
- **Consequences**
 - **No plus** from achieving better security (more than compliance)
 - **Usability aspects** are not taken into account



3. User Experience in SWE-Projects

- Cooperate design / identity:
 - Determines look & feel
 - Provided in advance
 - Re-Useable components (libraries, tools, ...)
- User experience people: not included in teams
 - unless a domain requirement exists (rare; competition, end-user acceptance, ...)
- Needed in migration projects
 - Old system used efficiently – user got used to it
 - Ergonomics needed for acceptance
- **But: User participation is easy (often)**

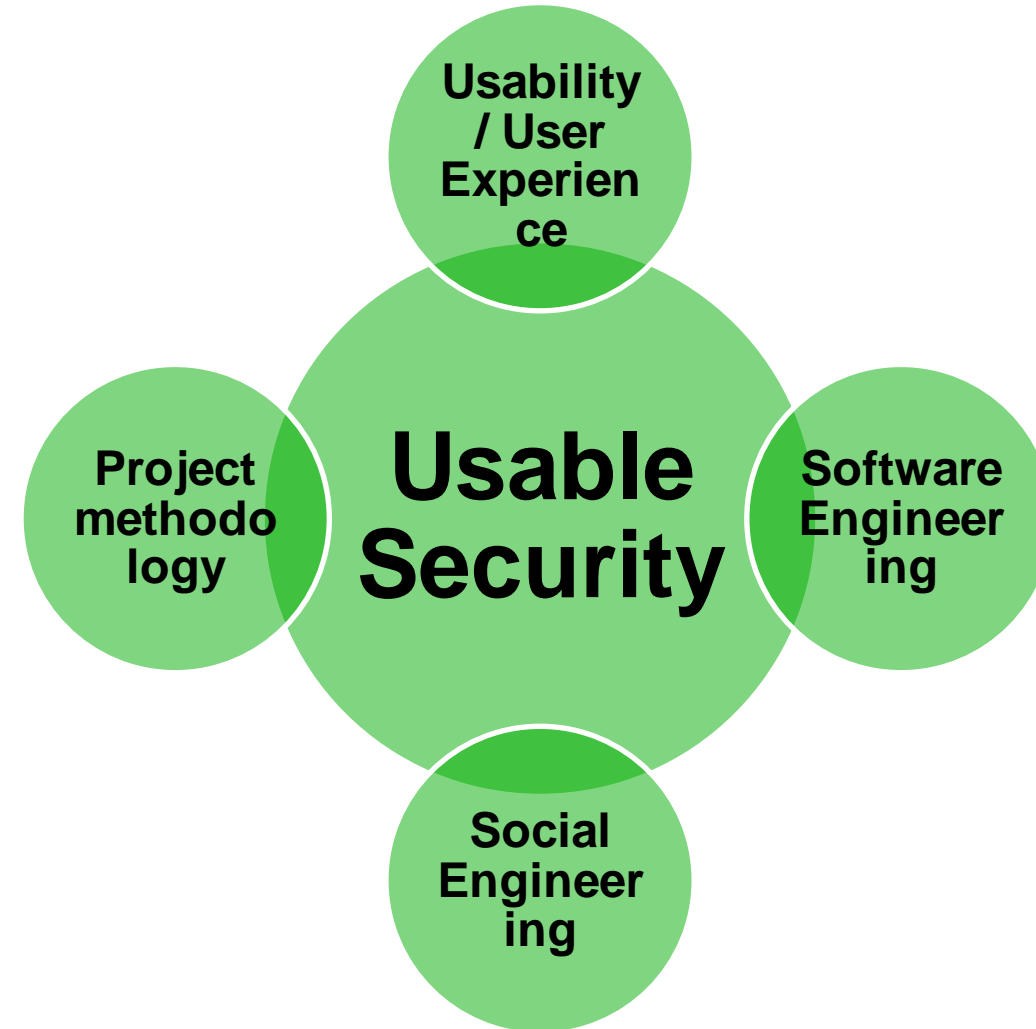


What do we do at anderScore to build secure systems?

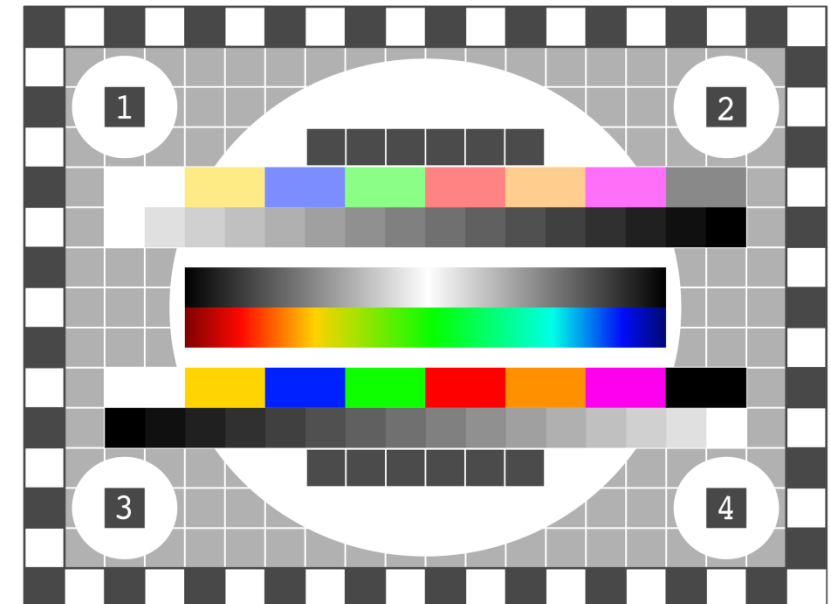
4. ACHIEVING USABLE SECURITY

A multi-dimensional challenge

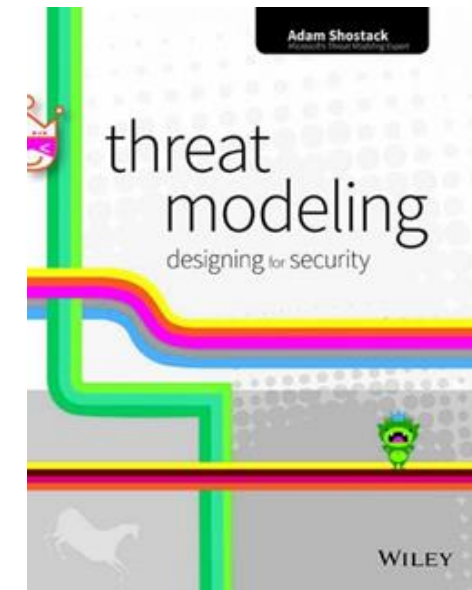
- 1. Methodology dimension**
How to proceed in a project?
What roles / steps / procedures are needed?
Usable security compliance / requirement?
- 2. Classical usability / end-user dimension**
Do end-users securely perform all tasks of a business process? Are security functions usable?
- 3. Software engineering dimension**
Software-Engineers as end-user:
Usability of APIs / libraries
- 4. Social-Engineering dimension**
How to support users during an attack?
How to design and provide an resilient user experience?
How do different business processes influence each other?



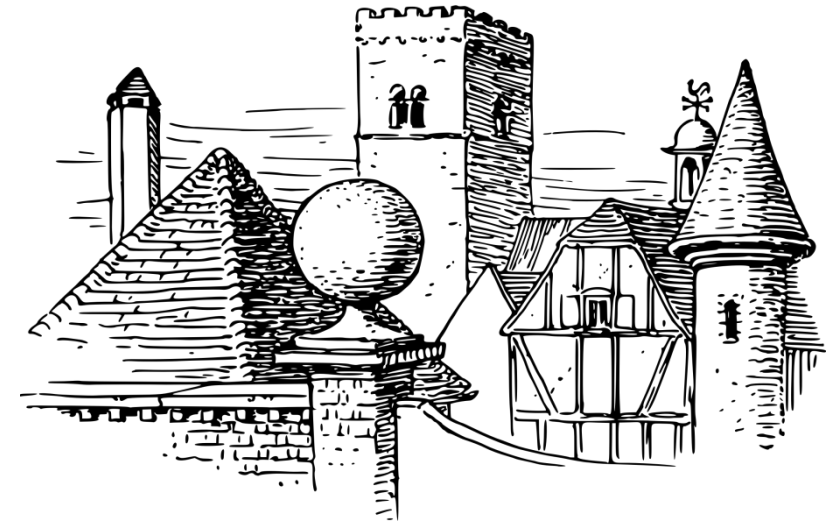
- Challenge
 - How to proceed in a project?
 - What roles / steps / procedures are needed?
 - Usable security compliance / requirement?
- An iterative approach is suitable
 - Users participate in cycle meetings (review)
 - Feedback: Early (i.e. mocks) & often
 - Usable security problems: noticed immediately
- User Acceptance Testing (UAT)
 - Verifying, that the system works for the user
 - Complete setup, pre-production environment
 - Verification of functional and non-functional requirements
 - User-errors can be detected



- Challenge
 - Do end-users securely perform all tasks of a business process?
 - Are security functions usable?
- Including a product discovery phase
 - Cognitive Walkthrough & Think aloud
 - Including security experts:
Check users' perception
- Utilizing Design personas
 - Threat modeling
- Lean Usability Testing
 - Less than 5 users, often & early



- Architecture
 - Definition of tools / techniques / components / source code structure framing a system
 - Fitness: Effort for implementing a new requirement / fixing a bug
- Usable security – also: architectural fitness.
 - Aware of the security tasks?
 - How to successfully perform those [..]
 - Dangerous errors
- Mind user and goal (ISO 9241)
 - Trainings: realistic
 - Understands technical details
 - Goal: Implement functional requirements efficiently.



4.4. Social Engineering

- Social engineering:
 - Users' are made cooperative (stress, deception, ...)
 - Problematic assumptions: exploitable (sender address, ...)
 - <https://www.youtube.com/watch?v=lc7scxvKQOo>
- Challenge
 - How to support users during an attack?
 - How to design and provide an resilient user experience?
 - How do different business processes influence each other?
- In business processes: Scripted communication
 - Fixed set of questions and answers
 - Communication definable by flow chart
- Supporting the user – helpful user experience:
 - Provide compliant responses with legal backing
 - Wire the flow-chart
 - Create a workflow minimizing stress
(decoupling responsibilities / actions / etc.)



- **Example:** Scanning Liquor at a grocery store
 - ID verification required
 - Screen shows youngest day of birth
(no need to calculate)
 - Different beep: mandatory check

My personal view

5. RESEARCH ./. ENGINEERING QUESTIONS & OUTLOOK

- Is GnuPG / PGP usable?
- „If it's "like PGP," it's wrong. PGP is our guide for what not to do.”
(Signal-Android Contributor Guidelines)
- <https://www.youtube.com/watch?v=aJPaR9Cfmk>

“I've traveled to a few countries in South America and also Mexico to do PGP trainings [..], threat modeling, [..] for both activists and journalists. If people need to protect their email communications, it's the best tool out there. I think that if you understand how to use [..] it's solid and it's a good way to communicate and to be confident that your communications are private.” (Lisa Wright, EFF)

- PGP / GnuPG's usability is under dispute (Johnny papers) – tool: user-studies
- Results: Not transferable to a corporate context:
 - Users differ – education, background, trainings
 - ISO 9241: specified *users* achieve specified *goals*
 - **Statistical soundness & significance: useless**

5. Research in Usable Security – How does it help me?

- Very helpful for understanding the problem / challenge
(i.e. Whitten / Tygar – Why Johnny can't encrypt)
- User-studies
 - Hard to apply, if users and context match to some extent
 - Not applicable, if specification is vague / non-transferable
(i.e. Amazon's mechanical turk, college billboard recruiting)
- Helpful
 - Surveys on tools and methods
(i.e. S.Fahl, et.al. "Rethinking SSL development in an appified world")
 - Qualitative / non-quantitative studies



5. Open Questions from a Software Engineer

1. What is the economic value of usable security?
2. How to proceed in a project to achieve usable security?
 - Interdisciplinary teams?
 - I.e. constructing a scrum like approach?
3. How to require usable security?
(non-functional requirements, compliance)
4. Post mortem analysis
 - Case study: Contribution of usability to a specific incident?
 - Methodology: How to evaluate the contribution in a structured way?
5. Social engineering
 - How to secure scripted communication in a usable way?
 - How do perform security features under stress / an attack?



1. Enterprise software (online banking,...) is engineered by small teams using a defined methodology.
2. Security: important for almost any enterprise
 - Integrated into software systems – it's not limited to security software such as PGP.
 - Strong focus on compliance and infrastructure.
3. Four dimensions (ux, methodology, swe, social engineering)
 - Project methodology and social engineering underrepresented in research?
 - Current methodology (scrum / cycles) support basic usable security
4. Usable security: Not just about *putting-lipstick-on-a-pig* anymore:
 - Promising strategy for hardening against social engineering attacks
 - Design strategy: Mitigating issued not addressed by classical security patterns (i.e. sign / encrypt / verify)

Thanks for your time

QUESTIONS?